# THE TRUTH

8

Performance

About Workplace Fun and Productivity

Profiles International

## The

### About Workplace Fun and Productivity

#### As the saying goes, "All work and no play makes

Jack a dull boy." But, before companies like Google began the new trend of promoting fun in the workplace, the words "fun" and "work" didn't fit in the same sentence together. Today, the younger generations present a new set of challenges for employers, and organizations have been forced to find new, innovative ways to attract and retain them as employees. Promoting a fun work environment is quickly becoming one of the most widely-implemented recruiting and retention strategies in many of the world's most successful organizations, and there's a good reason.

#### How important is a fun work environment?

Results from a PGI <u>survey</u> show that 88 percent of Millennials want a fun and social workplace environment. The Millennial Generation is striving to be happier and more passionate about every aspect of their lives than any generation that has come before them. It seems that Millennials place high value on their time with respect to quality of life—in other words, not wanting to spend time doing something they hate, in a place they don't want to be, surrounded by people they don't want to be around, regardless of the compensation. Granted, no one wants to be in this situation, but past generations have been much more tolerant of these predicaments than Millennials.

When thinking about happiness in general, one might picture being passionate about whatever they are doing, having freedom, and being surrounded by people that truly care about them and want to see them succeed. Most Millennials agree, as 71 percent say they want their coworkers to be a second family to them. Socializing and having fun with coworkers creates a bond and fosters camaraderie, so these two factors directly correlate with one another. Considering this, it should come as no surprise that a study from Kansas State University found socializing to be rated the highest out of all fun-related activities throughout employees of all ages and generations. Organizations that cater to these desires will attract and retain the most talented candidates out there, and will experience a big boost in employee happiness, retention, and even productivity.

# Fun in the workplace can significantly improve retention, happiness, talent quality, and even productivity.

#### Does more fun equal less work?

All work and no play might make Jack a dull boy, but the second and less popular part of the saying suggests that "all play and no work makes Jack a mere toy." Put both phrases together, and we have a saying that accurately represents the two most prevalent opinions on combining work and play. There are many companies that remain closed off to the idea. One likely reason for this may be that the leaders of these organizations are Baby Boomers, and remain loyal to the traditional practice of keeping work and play separate, simply because it's what they've always done. Others may think they have too much on their plate to allow for play time and socializing. However, the most common objection to creating a fun work environment revolves around the issue of productivity.

So, does more fun mean less work? The answer isn't simple—as several studies have reported conflicting results—but by comparing and analyzing results we can draw conclusions. <u>Gallup research</u> has shown that happy employees perform at a much higher level than those who are not happy; Millennials have indicated that a fun, social

work environment is a crucial factor in job satisfaction. By considering the results of both studies as a whole, we can naturally infer that more fun equals higher productivity and performance. By contrast, <u>Penn State University</u> has found that fun in the workplace reduces productivity in young employees within the hospitality industry. Other <u>findings</u> from the University of Pennsylvania—specifically focused on managed and imposed fun—suggest that it increases productivity, happiness, and retention, but only when employees have consented to the terms.

#### What does it mean?

From these studies, we can form a general idea of what fun means for productivity. Here are some key takeaways:

Fun in the workplace can significantly improve retention, happiness, talent quality, and even productivity. Under the right circumstances, a fun work environment can benefit both your organization and employees in a number of ways. The rewards are great enough that each and every organization should be compelled to at least consider it as an option.

> Profiles International imagine great people®

[Google's] perks are aimed at getting employees out of their office and socializing with each other, like rock walls, a fitness center, frequent breaks, and personal creative sessions.

Employees should be well-trained and mature enough to handle autonomy, and must possess great time-management skills. Make sure to train younger employees on the purpose of fun in the workplace and teach them how to use it to their benefit, rather than letting it negatively affect their work.

The matter of fun in the workplace is no different—both opinions have valid points, but in the end, your results will all depend on how you implement fun. To their credit, Millennials happen to be very career-minded, so other than the occasional employee who loses track of time, productivity shouldn't be a huge issue with this group. Remember that Gen Y is looking to do something they are passionate about, so the trick is to make their work fun and collaborative, not to just throw them a party every day.

You'll read more about Google later on in this eBook. Most of their perks are aimed at getting employees out of their office and socializing with each other, like rock walls, a fitness center, frequent breaks, and personal creative sessions, along with many other fun-related perks, all of which play a part in its overarching cultural theme of fun and collaboration. We can see how well a fun culture has worked for Google, not only by looking at their widely-known success, but by looking at what their employees say about them. On a well-known company review website, we see that out of more than 1,900 reviews, Google has an employee rating of 4.1 out of 5 stars, and 95 percent approve of their CEO, Larry Paige. If that's not clear enough, a statement just underneath the company rating says, "Employees are 'Very Satisfied.""

Implementing "fun" into the workplace may sound like an excuse to slack off, but for Gen Y, it means much more than that: it's a small but significant factor in overall quality of life, which this generation finds particularly valuable. Considering that a huge chunk of our lives is dedicated to our careers, placing value on "fun" in the workplace is something to consider, and will ultimately benefit organizations and the workforce as a whole.

# EMPLOYEE MOTIVATION LESSONS FROM

**Impactful motivation is easier than you think, and** the sooner you launch a new employee into productivity, the better off you will be.

Employees want management and leadership that they can look up to, not management that looks down on them. An honest respect for all and a genuine recognition that everyone has something to offer, is at the heart of a successful motivator. Without respect, so-called motivation becomes manipulation, and manipulation is never successful in the long term.

"Motivation" is about giving your people a "motive for action." By understanding what your people value, and implementing it in your direction, you can easily fulfill your—and their—goals.

Take an honest interest in every one of your people, and the means to motivate them will become readily apparent. Make it a goal to learn something new about at least one of your people every day.

Take tech giant <u>Google</u>, for example. They haven't just spent time and focus on new programs and inventions, they focused on people. Since their founding, they have grown their business from a two-man operation to over 37,000 employees in 40 countries.

Here are some employee motivation tips to learn from Google:

#### 1. Make fun a regular part of work

Have dress up days, pajama days, a costume party for Halloween; something small, fun, and regular. Every year for <u>April Fool's Day</u>, Google allows their employees to plan and execute some major tricks and

Profiles International imagine great people®

## The moral of the story, and **lesson to be learned from Google**, is this: put the **same amount of effort** into **keeping your people happy** as you do in your business process and products.

gags to the world. This year, they announced a new job role of <u>Pokémon Master</u> at Google.

2. Make employee happiness a priority Google has a team of people whose job is primarily to monitor and execute employee perks and benefits. Google employs Prasad Setty, VP of people analytics and compensation, who is responsible for not only managing this team, but identifying and establishing employee desires.

#### 3. Inspire and encourage people

Many of you are aware of the "80-20" rule at Google. This rule allows employees to spend 20 percent of their time on their own personal projects. Google engineer Chade-Ment Tan wanted to achieve world peace in his lifetime. Other companies might call him crazy, but not Google. <u>He went on to design a course</u> about the increasingly popular topic of mindfulness, and is now a "New York Times" bestselling author, with his class being the most popular taught at Google.

#### 4. Offer training

Find out what goals your employees have and see

how you can help them get there. No matter how unrelated it may be to their work, if members of your team want to learn a new skill in your company, let them. How can educating your team possibly hurt?

#### 5. Offer perks you can afford

Your company may not be the "Google" of your industry, but offer your employees perks and benefits outside of the norm. You may not be able to offer bowling alleys, free haircuts, and gym memberships like Google does, but small tokens will go a long way. Free breakfast, healthy snacks, movie tickets, etc. are some good ideas.

The moral of the story—and lesson to be learned from Google—is this: put the same amount of effort into keep-ing your people happy as you do in your business process and products.

Google truly lives by its company philosophy: "To create the happiest, most productive workplace in the world."



**Trending in Talent Management.** Copyright 2014 by Profiles International. Produced in the United States of America. All rights reserved. No part may be reproduced in any form or by any electronic or mechanical means including information storage and retrieval systems without written permission from the publisher.

> Publisher Profiles International 5205 Lake Shore Drive Waco, Texas 76710-1732 866.751.1644 Website: www.profilesinternational.com Blog: info.profilesinternational.com





Achieve Performance consulting group

